DIGITAL MARKETING

Still Crazy After All These Years



firstinterpreter

Jaimie Pickles, CEO

AUTO INSURANCE REPORT
NATIONAL CONFERENCE 2025

MAY 4-6 | THE BREAKERS, PALM BEACH, FL

What we'll cover in this session

- Digital Insurance Marketing Milestones
 Over The Years
- Where We Are Today
- Current & Emerging Marketing Solutions
- Q&A

Pre-Web

Traditional lists, local networks, mass advertising and CompuServe



Auto Insurance Report

The Authority on Insuring Personal and Commercial Vehicles

Promote My for 1994 auto

Vol. 1 #35 June 27, 1994

Inside

Regulators in New York say it is a waste of time to collect more data on urban insurance because everyone knows the cities are underserved. Incentives to write business in the city are needed, not more studies, they say. Page 3

Are competitors getting under Progressive's skin? Non-standard insurers say they are feeling heat from a counterattack. Page 8

The Grapevine

No Challenge Filed Yet To CA Underwriting Regs

The insurance industry in **California** is still mulling a legal

Continental's Compuserve Project Pays Dividends Even Without Profits

When insurance companies finally start making money by offering insurance services directly to consumers through the much-heralded information superhighway, the product will probably look very little like **Continental Insurance Co.'s** current offering on **Compuserve.**

But the folks at Continental aren't concerned that their operation is not yet the standard for the future. That was not the point of making the investment in bringing the service online in August 1993. Rather, Continental's goal is to learn, experiment, learn, test, and learn some more. The technology of the future isn't here yet. The consumers of today don't know what they will want from that technology. And the structure of insurance products delivered through some form of online service has yet to be conceived.

All Continental wanted to do jump into the fray and learn enough so that it could be a leader in the field when

Please see CONTINENTAL on Page 2



Pre-Web

July 1997

Traditional lists, local networks, mass advertising and CompuServe Dawn of the online insurance marketplace (InsWeb) and shared data leads



July 1997: First Online Insurance Marketplace



Welcome



Insurance



Other Insurance



Having **Problems?** **Are You Looking for Insurance** Quotes?

Get A Quote For...

Go

Important Information:

First Time Here?

Find out more about how InsWeb's free instant comparative quoting options can help you find quotes from our Marketplace Participants. Are you looking for professional advice? Try our **Agent Locator**. Our Research Center contains FAQs and Articles to help you understand Insurance.

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Room

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Pre-Web

July 1997

2000

Z001

Traditional lists, local networks, mass advertising

Dawn of the online insurance marketplace (InsWeb) and shared

Online quoting (InsWeb) A Credit Odyssey New marketplaces (NetQuote & InsureMe)

data leads



and CompuServe

2001: A Credit Odyssey

- Pull a live score
- Pull an archived score
- Share a score across multiple carriers
- Ask the consumer to score themselves

2001: Credit Solution Adopted (and still in place today)





Excellent: Very good credit history. You've never had late payments or accounts sent to collection agencies, and have not maxed out available credit.

Good: Basically good credit history. Problems are few and far between.

Fair: Some problems. You often have late payments on loans, credit cards, student loans and medical bills. (Approximately half of U.S. residents fall into this category or below.)

Poor: Bad credit history. Debt is impossible to payoff in the foreseeable future. You've got a history of bankruptcy, consistent late payments, and accounts sent to collection agencies.

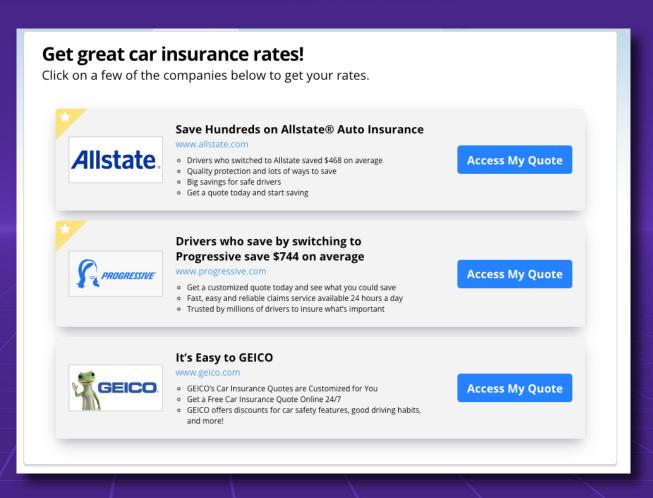




2002: Clicks available on InsWeb.com

For consumers who indicate one or more of the following:

- Not currently insured
- Two or more accidents/violations
- DUI or need SR-22



2003 2004 2004-2010 2010 2011

The first aggregated lead (InsWeb & NetQuote)

The first "Call Us for a Quote" ad placed on results page (InsWeb & GEICO) More lead generators & aggregators, ping/post tech emerges

The first call generator launches as mobile advertising/usage explodes

Bankrate acquires all major lead sellers and goes public

Lead quality plummets as bad actors enter the ecosystem



2011

LeadiD launches tech to combat bad actors

(Later rebranded Jornaya; Verisk acquires in Dec. 2020)



2011: LeadiD to the Rescue?



- Technology residing on thousands of insurance marketplace websites to capture lead origin/history data
- Smoked out bad and low intent leads
 - Pure fake leads
 - Old leads
 - Call center generated leads
 - Short duration leads
- All Web Leads adopts; all others resist
- TCPA Compliance use case added in 2013

2011 2013

LeadiD launches tech to combat bad actors

(Later rebranded Jornaya; Verisk acquires in Dec. 2020) TCPA Laws expand to automated outbound dialing & texting



2013: TCPA Laws Updated to Require Consumer Consent to be Called and/or Texted



Matched companies may include: All Web Leads, AWL, LLC, insuranceQuotes, 21st Century Insurance, AAA Insurance Co., AdEnergy, adopta-contractor.com, ADT, ADT Solar, Advocacy Center, Allianza U.S INC, Allied Insurance Partners, Allstate Insurance, Alot Technologies, American Auto Club, American Automotive Alliance, American Building and Design, American Disability Helpline, American Family Insurance, American National Insurance, Americas Resource Center, Amica Insurance, Answer Financial, Archenia, Inc., Asset Protection Direct, Atlas Vehicle Protection, Auto Approve, Auto Defender, Auto Help Center, Auto Service Depot, Auto Services Center, AutoGuard Pro, AutoPay, Best Home & Auto, Blue Raven Solar, Breakdown Protectors, Caribou, Charter Insurance, Citizens Disability, Clean Energy Concept, Client Consent LLC, Compare Insurance Quotes, Complete Auto Care, Consumer Advocacy LLC, Consumer Auto Services, Consumer Council, Cotton States Insurance, Country Financial, Dealer Loyalty Protection, Dealer Owned Warranty Company, Digital Market Media, Direct Auto, Discount Insurance Quotes, Dvinci, Elite Insurance Group, Erie Insurance Company, Essential Group LLC, EverQuote Marketing Partners, Everything Breaks Inc, Farm Bureau, Farmers Insurance, GEICO, Ghray Area Holdings, Inc., GMAC Insurance, Gravity Lending, Greenfield Advantage, Guardian Auto Shield, HealthIQ, Heard and Smith, iClearDebt.com, Iconic Results, Ideal Concepts, Inc., IdentMarketing, IDT Energy, iLending, Impactful Marketing, InsuranceConnectionGuide and affiliated brands (email only), Infinity Insurance, Insurance Specialist, InsureMe, Inc., Inside Response, J2 Media Ventures, Job Hunt Helper, Legacy Quote, LendingPoint, Liberty Mutual Insurance Company, LifeMatters, Loan Resource Center, Lumio Solar, Med Alert Pros, Medicare Rewards, Medguard Alert, Mercury, Metropolitan Insurance Co., NationalHomeProject, National Automotive Financial Services, National Protection Assurance, National Repair Solutions, Nationwide, TO National Gas & Electric, NexLevel Direct LLC, OpenRoad Lending, Ox Car Care, Private Reserve Group, Inc, Progressive Insurance, Quotehound, QuoteWizard, Rank Media, Right Advisors LLC, Safeguard My Car, Secure 24 Alarms, LLC, SelectQuote, Sentry Insurance Company, SAFECO, Shelter Insurance Company, SmartHome Solutions USA, State Farm, Sun Power, Sunlight 4 Solar, Suntuity, The Hartford, The Hartford AARP, The Pro Companies, The Savings Group Inc., The-Solar-Project, Travelers Insurance, Total Advocacy Group LLC, Trusted Consumer Advisors, US Dealer Services, US Health Advisors, USAA, USInsuranceOnline, Vanquard Vehicle Armor, Verti Insurance Company, Allied Vehicle Protection, America Auto Care, Auto Protection Plus, Auto Repair Network, Autoguard Pro, Automotive Service Protection, Bright Home Solar, Carchex, Circle Auto Shield, Inc., Concord Auto Protect, D&M Marketing, Delta Auto Protect, Driven Automotive Protection, LLC, GotQuotes "US Dealer Services, Inc", Integrity Vehicle Services, Key Vehicle Resources, Liberty Bell Auto, Lighthouse Insurance Group LLC, Marchex, Inc., Matrix Warranty Solutions Inc, MediaAlpha's Marketing Partners, MediaAlpha's Agent Partners, My Home Services, Momentum Solar, My United Insurance, National Disability, National General Insurance, NAFS, National Repair Solutions, Nations Auto Protection, New Strata, NewStrata, Next Auto Protection, Obsidian Solar, Posigen, ProtectMyCar, PX.com, Quotelab, LLC, Ranchero Power, RateGenius, RateMarketplace, Rectify Solar, RefiJet, Residence Energy, Rocket Quote, LLC, ROI Network, Seafront Marketing LLC, Senior Aid Helper, Senior Life, Sigora, Simple Save Protection, Skyline Smart Home, Skyline Smart Energy, Smart Mortgage USA, Solar America, Solar Alternative, Solar Pals, Solar XChange, Solar Sesame, Solr Standard, Spark Energy, Superior Home, SunPro, Sunrun, Stuckey and Company, The Baldwin Group, The General, The McGrp International, the-solar-project.com, Town Square Energy, Tresl, True Auto, Trusted Consumer, US Energy Solutions, USA Auto Protection, USA Rate Center, Valiant Acquisition Corp, Vehicle Protection Center, Vehicle Protection Specialists, Vision solar, VSC Digital Media, Wells Solar, What If Media Direct, LLC

Text message and data rates may apply.

2011 2013 2015-2017

LeadiD launches tech to combat bad actors

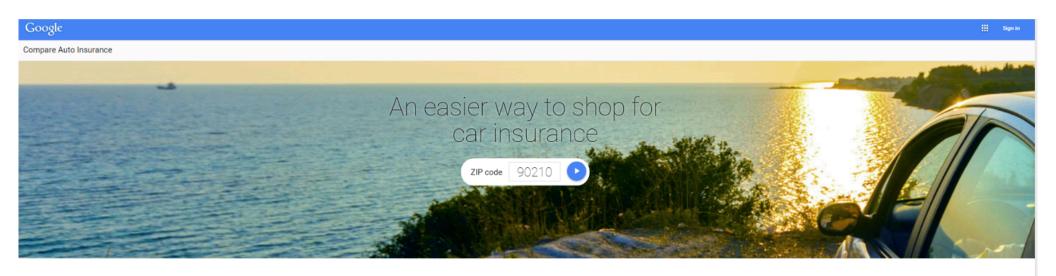
(Later rebranded Jornaya; Verisk acquires in Dec. 2020) TCPA Laws expand to automated outbound dialing & texting

Widespread adoption of LeadiD/Jornaya in Insurance

The Google Compare Debacle



March 2015: "Google Compare for Auto Insurance Has Arrived!" - Insurance Journal



Find more options, faster

Researching for car insurance can be time consuming. We're working with a growing number of insurance providers to aggregate their questions into a single form.

Enter your information once and get up to 14 prices.















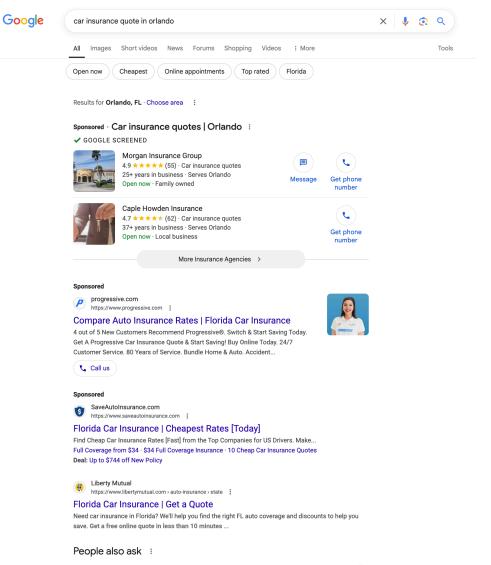




February 2016:

"Google to Kill Off Car-Insurance Comparison Tools"

- Business Insider



2011 2013 2015-2017 2018-2024 2025

LeadiD launches tech to combat bad actors

(Later rebranded Jornaya; Verisk acquires in Dec. 2020) TCPA Laws expand to automated outbound dialing & texting

Widespread adoption of LeadiD/Jornaya in Insurance

The Google Compare Debacle

Not much changed!

Stricter TCPA law scrapped just days before January 27th effective date



January 27, 2025: Stricter TCPA rule aimed to give consumers more control of their data

AUTO INSURANCE REPORT

The Authority on Insuring Personal and Commercial Vehicles

First name

Phone numbe

By submitting this form, you one of our <u>marketing partner</u> dialling system and/or prerec

Nov. 4, 2024

Vol. 32#10/1497

INSIDE

Accepting poop emojis as a statement of intent. Pages 2-3

The price of leads will likely rise. Page 3

Faced with legislative restrictions, Florida AOB specialists moved to Kentucky. Page 5

Kentucky lacks costs controls. Page 6

Legislators continue to resist efforts to restrict distracted driving. Page 10

Boring No More! Root Insurance Turns a Profit

After ten years of ups and downs, **Root Insurance** reached a major milestone in the third quar-

tom of 2024, it turned a most

Changes Telemarketing Rules to Sharply Reduce Insurance Leads

In an effort to restrict unscrupulous marketers, the business of finding insurance sales leads is about to be turned on its head.

In 2008, a company called **U.S. Fidelis** started robocalling consumers to talk to them about their car's "extended warranty." After making one billion robocalls in just 10 months, the firm was banned from using robocalling by the **U.S. Federal Communications Commission**. After numerous complaints about their business practices, including failure to pay claims or honor cancellation requests, U.S. Fidelis subsequently went bankrupt in 2010. The two brothers who owned the firm were convicted of fraud and tax evasion resulting in prison sentences.

But despite the demise of U.S. Fidelis, the use of robocalls to sell, scam and more didn't stop.

By 2021, auto warranty calls were the FCC's single

Please see REDUCED LEADS on Page 2

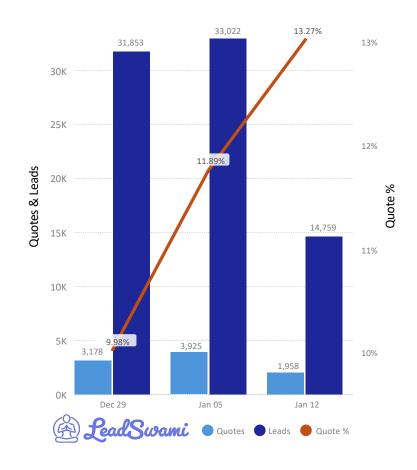
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tted by the companies MS), calls made using an r artificial voice message. sent is voluntary, is required ing LLC, but is not required



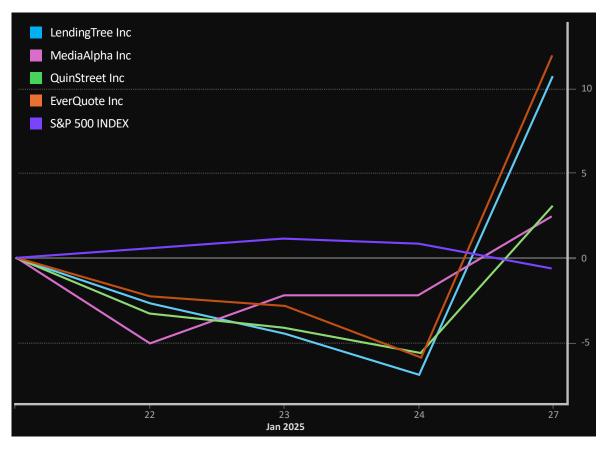
Several of the Largest Marketplaces Implemented 1-to-1 Consent Two Weeks Before the 1/27 Effective Date

- On the LeadSwami platform, lead volume fell by 55%
- Total spend dropped 47%
- Cost/lead increased by 21%



Efficient Equity Markets Reward Performance Marketing Stocks

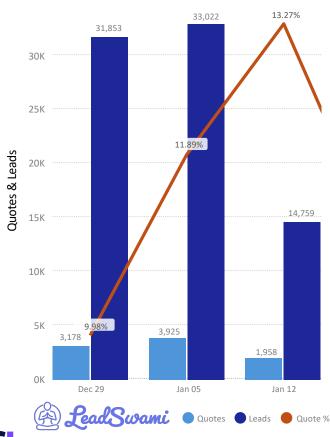
- Eleventh Circuit Court
 of Appeals strikes down
 ruling entirely on Friday,
 January 24th @ 5pm EST
- On the next trading day, the combined market cap of the four public lead sellers increased by \$510 million





Source: Penn Capital analysis of Bloomberg data

And, Things Were Back to Business as Usual



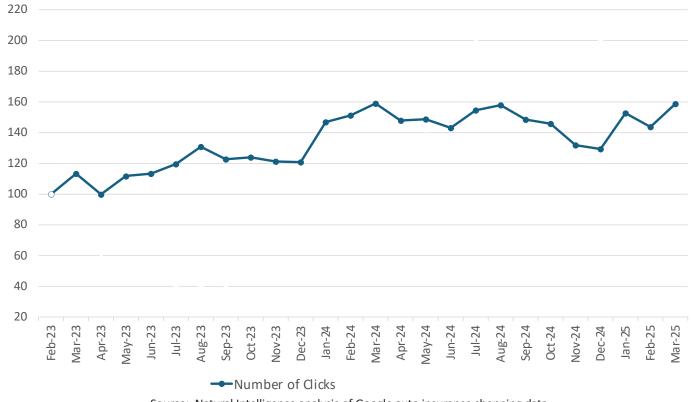


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The Digital Insurance Ecosystem is Thriving!

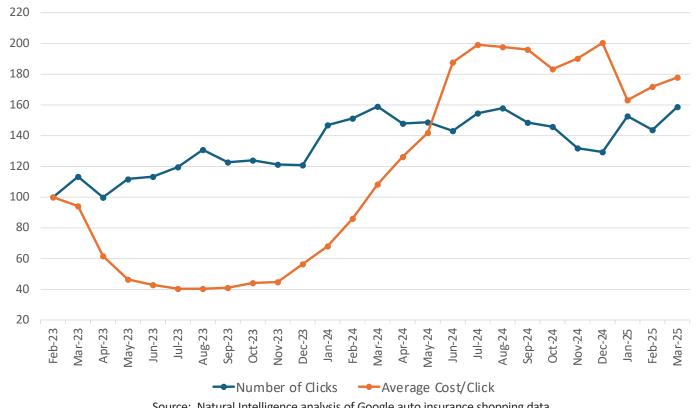
Number of Auto Insurance Shopper Clicks vs Cost per Click (Data indexed to 100 in Feb-2023)





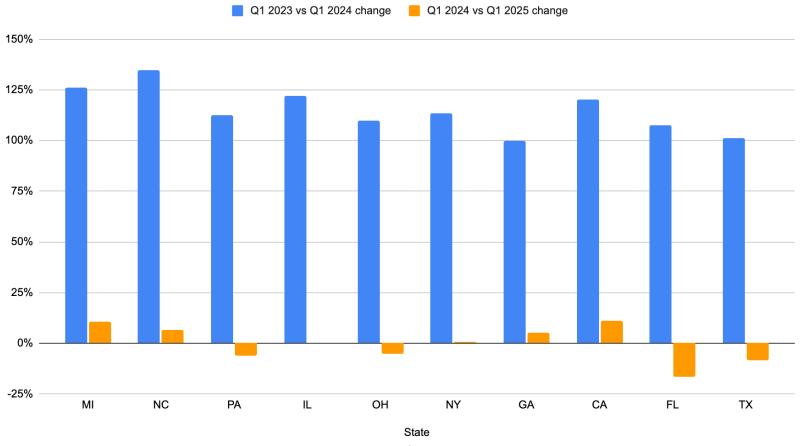
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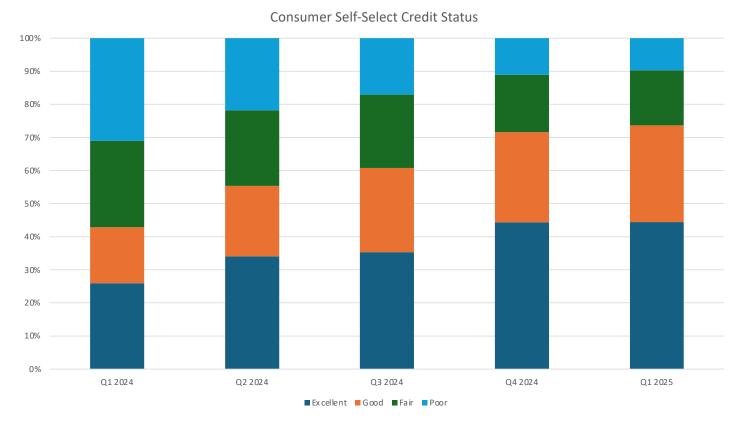


Consumer Search Activity Trends Vary by State





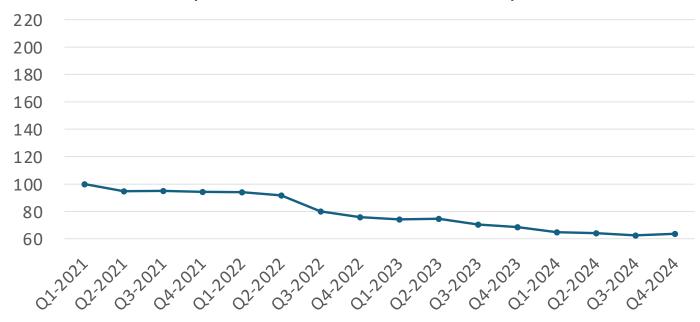
Consumer Shopping Activity Trends by Credit Status



Source: Natural Intelligence analysis of BestMoney.com Auto Insurance shoppers

Auto Insurance Consumer Shopping Behavior Has Become More Purposeful

Primary Reason for Shopping (Data indexed to 100 in Q1-2021)



Just browsing rates (passively shopping)

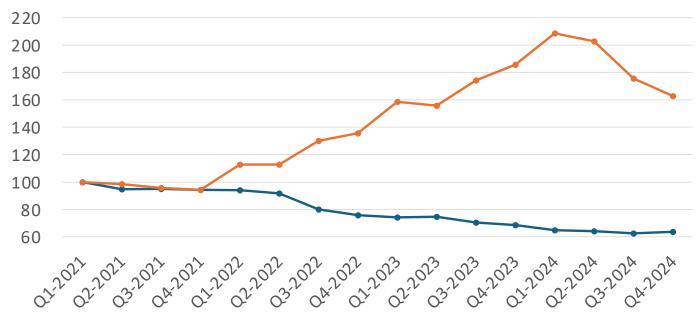
My rate recently increased (not claim-related, actively shopping)

Source: April 2025 J.D. Power Auto Insurance Loyalty Indicator and Shopping Trends (LIST)



Auto Insurance Consumer Shopping Behavior Has Become More Purposeful

Primary Reason for Shopping (Data indexed to 100 in Q1-2021)



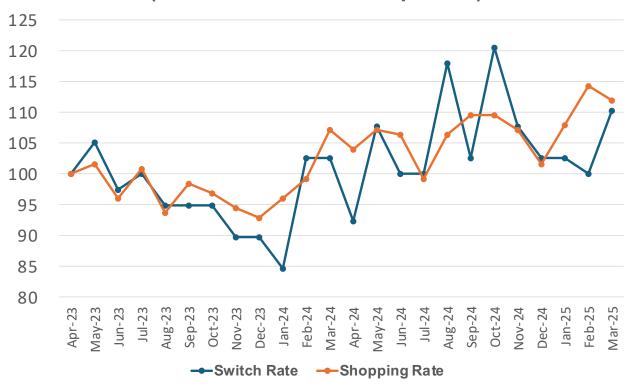
- **→** Just browsing rates (passively shopping)
- → My rate recently increased (not claim-related, actively shopping)

Source: April 2025 J.D. Power Auto Insurance Loyalty Indicator and Shopping Trends (LIST)



Upward Trend in Auto Insurance Consumer Shopping & Switching

Shopping and Switching Rates (30-Day Average) (Data indexed to 100 in Apr-2023)



Source: April 2025 J.D. Power Auto Insurance Loyalty Indicator and Shopping Trends (LIST)



- Digital Insurance Marketing Milestones
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Current Digital Marketing Solutions for Any Carrier Distribution Model

	Direct-to- Consumer	Local Captive & Independent Agencies	Independent Agency Carriers
EVERQUOTE	✓	~	
X MediaAlpha	\checkmark		
Qs QuinStreet	\checkmark		
AW (2)	✓	\checkmark	~
Kissterra	✓	~	
NATURAL INTELLIGENCE	✓	✓	

- Other options for independent agency carriers include Answer Financial, Experian, Insurify, Jerry, SelectQuote, Zebra, etc.
- Best approach for regional IA carriers is to align closely with digital marketing savvy agencies in local markets.

Emerging Digital Marketing Solutions

- For big advertisers, several emerging solutions are innovating in ways that may solve our most pressing problems.
- Solutions like Melon Local place local agencies on search results and social media.







Digital Marketing Remains Far From Near-Perfect

John Wanamaker would have loved digital marketing; However, after nearly 30 years...

- Consumers continue to struggle to navigate a complex and messy journey
- Critical data to improve accuracy and completeness of shopper information still missing at the top of the funnel
- The original promise to match each consumer with the best 3-4 providers not yet accomplished
- Upon delivering a quote, providers still fail 80%-90% of the time

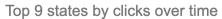
Thank You!

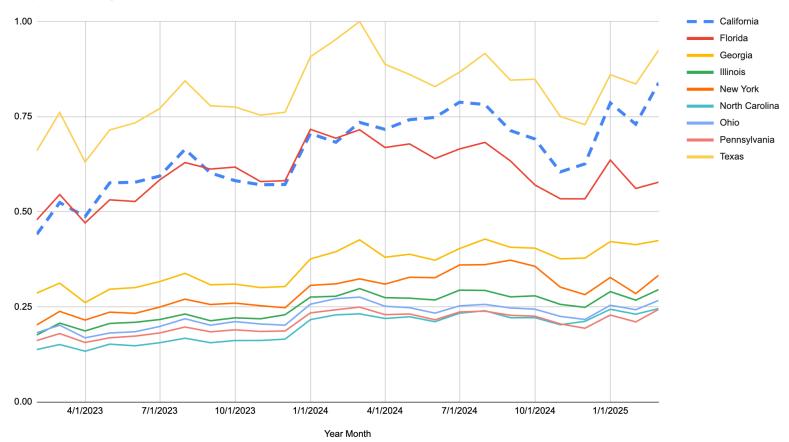
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CA Consumer Searches Have Grown Faster Than Other Big States

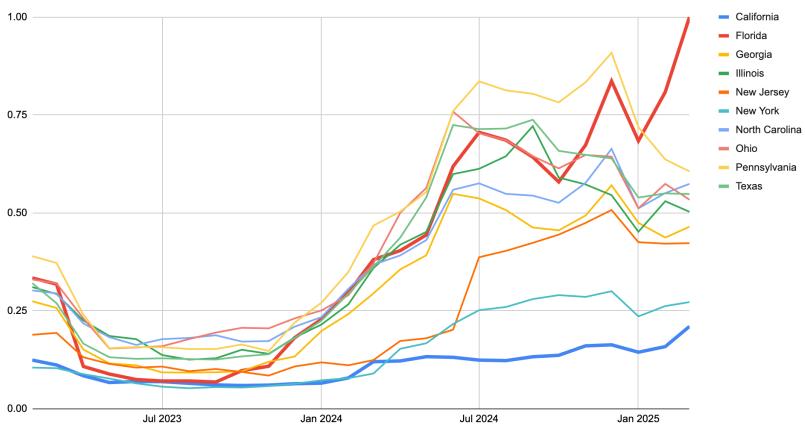






CA Cost/Click Lowest Due to Less Carrier Demand for New Business

CPCs by state over time

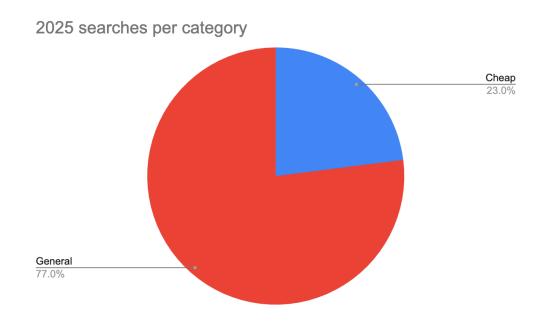




Source: Natural Intelligence analysis of Google auto insurance shopping data

Year Month

User Searches for "Cheap" vs Generic Searches for Auto Insurance



 This 2025 YTD graph has remained remarkably consistent over the past 3 years



Increase in Desktop Usage Over Mobile in the Past Year to Search for Auto Insurance

Desktop and Mobile indexed searches

